

# **Top Executive Compensation Survey 2025 Lithuania - Summary**

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### Introduction

Since 2007, Figure Baltic Advisory has regularly conducted Lithuanian compensation surveys. Our survey is characterized by having the best market coverage in Lithuania; the stability and representativeness of the sample; job classification by content, complexity and responsibility; also the quality and accuracy of the data, since all information sent to us goes through a thorough checking multiple times before adding it to the survey database. The process of gathering and analyzing clients' data as well as presenting the reports is confidential and following best practices.

The Top Executive Compensation Survey 2025 is the thirtieth consecutive survey which gives an overview of compensation levels, trends and practices for top executives in Lithuania.

In the context of this survey, the term "top executive" generally refers to individuals involved in the daily management of the organization's affairs (e.g. the chairman of the executive board and members of the executive board). The chairman of the executive board is the chairman of the executive board/the organization's CEO/the organization's operations manager, who is responsible for the daily management of the organization. Members of the executive board often/primarily perform the daily duties of a manager in a certain area of responsibility (e.g. financial manager, production manager, etc.).

In order to ensure that the salary information is presented objectively, the salaries of top executives who are also major shareholders or sole owners of an organization have not been taken into account.

In order to gain the best possible overview of the market situation, Figure Baltic Advisory has invited top executives from different industries and from companies with different turnovers, staffs, and origins of capital to participate in the survey. The top executive compensation information has been presented by groups that are formed according to the companies' number of employees, turnover, origin of capital, and the executive's scope of responsibilities.

The survey presents the criteria for determining and paying the salaries of chairmen of executive board and members of executive boards, as well as the components of the compensation packages. All the data provided is anonymous, and no indication is given of the composition or size of the compensation packages of any particular participant. Should you be interested in more detailed information, please contact us at Figure Baltic Advisory.

Figure Baltic Advisory would like to extend its gratitude to all the chairmen of executive boards and executive board members who participated in and helped make this survey.

NB! In addition to the PDF report it is possible to overview and compare the executive's salaries with a special tool in Excel (TE Calculator 2025).

Sincerely,

Figure team



### Summary 2025



**274** 

organizations participated in The Top Executive Compensation Survey 2025.



400

employees' compensation information is analysed in the survey. 271 of them are chairmen of the executive board and 129 are members of the executive board.



**+5,5**%

is the average change in base salary for chairmen of the board. The average change in annual total cash was +8,5%.



**+5,6%** 

is the average change in base salary for members of the board. The average change in annual total cash was +6,1%.



**59%** 

of chairmen of the board have received an increase in monthly base salary, meanwhile, annual total cash has increased for 58% of chairmen of the board.



**62%** 

of members of the board have received an increase in monthly base salary, meanwhile, annual total cash has increased for 68% of members of the board.



+3,0%

is an average forecasted change in monthly base salary for chairmen of the board for the next 12 months. Forecasted change in annual total cash is on average +2,2%.



+5.8%

is an average forecasted change in monthly base salary for members of the board for the next 12 months. Forecasted change in annual total cash is on average +6,0%.



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### **Survey Methodology**

### **Participants and Target Group**

The purpose of the survey is to provide an overview of executive compensation in Lithuania. Executives who are also major shareholders or sole owners of an organization have been excluded from the survey.

### **Salary and Compensation Data Gathering**

Salary data was gathered for top executive positions - chairmen of the executive board and members of the executive board. The data of 271 chairmen and 129 members of the board from 274 organizations and/or groups was collected during the survey process. Organizations with different revenue, number of employees and origin of capital are represented in the survey. The data was gathered from June to October 2025.

### **Data Analysis**

The electronically gathered data was checked and aligned. Statistical data analysis was conducted with RStudio and MS Excel software. To provide a better overview of the market situation and in order to simplify the use of the survey in as much as possible, we have divided the executives into groups based on sales revenue and number of employees.

When the answers were submitted for statistical processing, usually the median value and/or the arithmetic average was calculated; for salary data other positional averages, such as the median, 10%, 90% deciles and 25%, 75% quartiles, were also used (see **APPENDIX A -** TERMS). The percentages presented in the tables and graphs represent the weight of an answer among the total number of answers to the questions at hand (respondents who did not answer have not been taken into account).

The salary information has been presented based on two principles:

- to submit as much objective information as possible
- to preserve the confidentiality of the information relating to the participating organizations.

All numbers are presented in gross amounts and in EUR.



The tables below illustrate the division of chairmen of executive boards and members of executive boards.

Table 1. Division of chairmen of executive boards by number of employees and sales revenue

No. of employees	Less than 51 employees	51-250 employees	251-500 employees	More than 500 employees	Total
No. of chairmen	76	108	39	48	271
Sales revenue	Under 5 million EUR	5-25 million EUR	25-100 million EUR	Over 100 million EUR	Total
No. of chairmen	48	95	63	65	271

Table 2. Division of members of executive boards by number of employees and sales revenue

No. of employees	Less than 51 employees	51-250 employees	251-500 employees	More than 500 employees	Total
No. of members of executive boards/ No. of organizations	12/8	62/26	19/7	36/8	129/49
Sales revenue	Under 5 million EUR	5-25 million EUR	25-100 million EUR	Over 100 million EUR	Total
No. of members of executive boards/ No. of organizations	6/3	30/16	27/11	66/19	129/49



### **Using the Survey**

The information contained in this survey is an ideal tool for salary negotiations for both top executives and owners of organizations. The survey provides the basic information for preparing fair and attractive compensation packages. However, Figure Baltic Advisory does not recommend using this information verbatim. Any compensation package is influenced by many other factors aside from the size of the organization, such as the stage of development and different objectives the manager should be motivated to reach.

The numbers and comparisons contained in this survey can help an organization to:

- position the top executive salary level on the Lithuanian salary market
- benchmark the competitiveness of the top executive salary policy
- forecast the salary of future periods
- develop and adapt salary systems

When making salary comparisons it is recommended to review the results of all different salary tables (origin of capital, number of employees, sales revenue, field of activity, level and function - for members of the board).

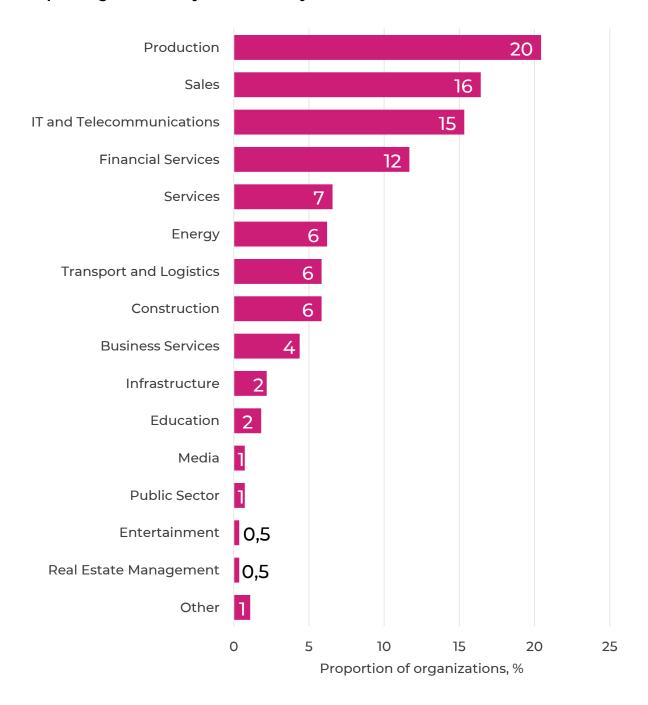
The terms used in this survey have been defined and explained here: see APPENDIX A - TERMS.



### **Description of Participating Organizations**

271 chairmen and 129 members of executive boards from 274 organizations and/or groups participated in the survey.

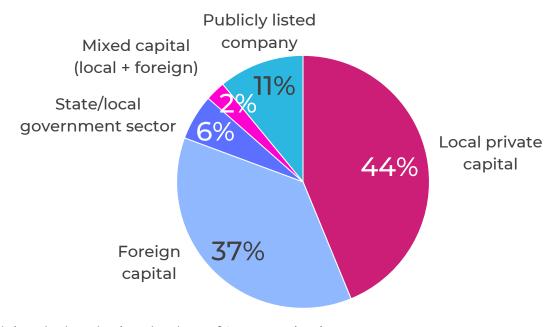
**Graph 1. Organizations by field of activity** 



Graph is calculated using the data of 274 organizations.

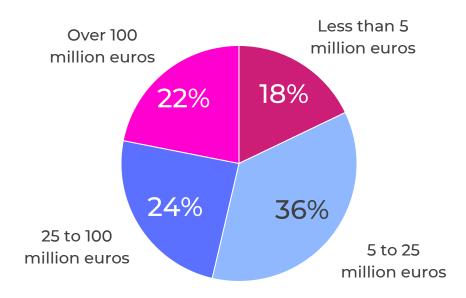


Graph 2. Organizations by origin of capital



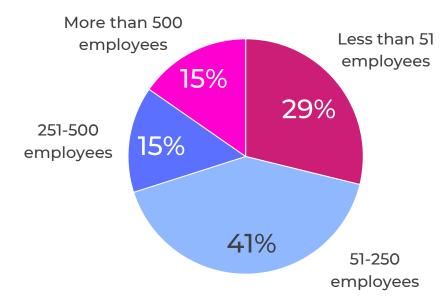
Graph is calculated using the data of 274 organizations.

Graph 3. Organizations by sales revenue/total assets



Graph is calculated using the data of 274 organizations.

**Graph 4. Organizations by number of employees** 



Graph is calculated using the data of 274 organizations.

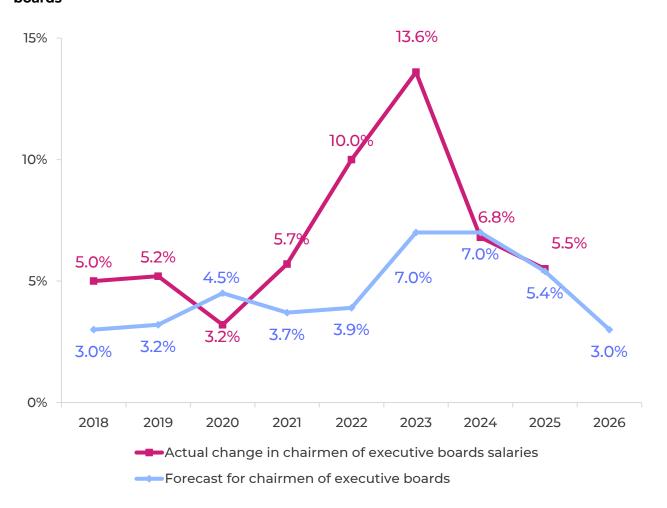


### **Changes in Salary and Forecasts**

Changes in salary are calculated, if 2024 salary data was provided for the executives.

This concerns 123 chairmen of board (45% of the chairmen of board who participated in the survey).

Graph 5. Comparison of forecast and actual change in base salary for chairmen of executive boards

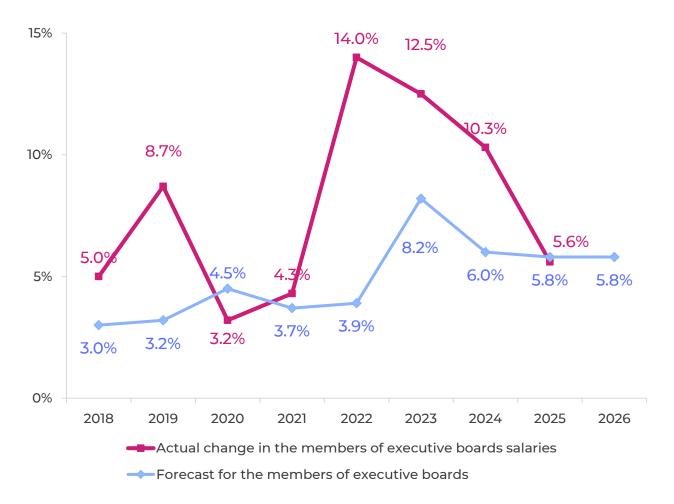




Changes in salary are calculated, if 2024 salary data was provided for the executives.

This concerns 56 members of board (43% of the members of board who participated in the survey).

Graph 5. Comparison of forecast and actual change in base salary for members of executive boards





### **Monetary Compensation**

This chapter contains information on the monetary compensation paid to chairmen of executive boards and members of executive boards. The data regarding all participating executives have been analyzed and presented in consolidated tables and also by groups.

### **Explanations to the tables**

Different types of pay have been described by several statistical values to show not only the average values but also the disparity of salaries below or above the median.

Other statistical measures - quartiles (25%, 75%) and deciles (10% and 90%) (see APPENDIX A - TERMS) - help those top executives who are interested in salary levels considerably above or below the market average.

In order to be objective and preserve anonymity, we have only presented information if there are the following **number of respondents** (in the case of chairmen of executive boards - chairmen of executive boards; in the case of the executive board members and managers - organizations):

- average/median if there are a minimum of 5 results
- quartiles if there are a minimum of 7 results
- and deciles if there are a minimum of 10 results

In cases where there were an insufficient number of answers, there are empty spaces in the tables.

The salary table presents the following monetary compensation parts: monthly base salary, monthly board member remuneration, monthly total cash, annual base salary, short-term incentives, long-term incentives and annual total cash. In addition the salary table presents the price of the company car and total monthly cost of the company car (see APPENDIX A - TERMS).

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The salary scheme in the salary table is calculated as follows:

- Monthly Base Salary \*12 + Guaranteed Allowances + Short-term Incentives + Long-term
   Incentives = Annual Total Cash
- Short-term Incentives Incentives paid out during period 01.10.2024-30.09.2025
- Long-term Incentives Incentives earned during period 01.10.2024-30.09.2025 (not paid out)

It is important to note, however, that the numbers given in the rows of the salary tables have been calculated on the basis of different data and the values presented in columns cannot be added up.

The salary tables have been calculated on the basis of salary data provided by 221 chairmen of executive boards and 292 members of executive boards.

The abbreviation NoE/NoO in the table illustrates the number of chairmen of executive boards / the number of organizations.

The abbreviation NoE/NoO in the table illustrates the number of executive board members / the number of organizations.

All salaries are in EUR and are gross amounts.



### **Chairmen of Executive Boards, Salary Tables**

### Salaries of chairmen of executive boards based on all participating organizations

	NoE/NoO	Average	10%	25%	Median	75%	90%
Monthly Base Salary	164/164	5 842	3 619	4 349	5 363	6 468	7 964
Guaranteed Allowances	9/9	7 075	-	1945	6 950	10 162	-
Annual Base Salary	164/164	70 101	43 426	52 185	64 350	77 616	95 564
Sales Incentives	N/A	-	-	-	-	-	-
Variable Short-Term Incentives	102/102	15 635	3 690	5 586	11 481	16 945	29 573
Long-Term Calculated Incentives	22/22	19 966	4 200	7 767	13 700	29 588	45 264
Annual Total Cash	164/164	80 459	49 140	57 473	70 744	85 842	128 788
Proportion of Variable Salary	164/164	15%	0%	0%	13%	22%	33%
Variable Short-Term Incentives Target	33/33	24%	11%	20%	22%	25%	39%
Variable Short-Term Incentives Maximum	30/30	35%	20%	23%	32%	48%	52%
Monthly Base Salary Change	88/88	6%	0%	0%	5%	8%	11%
Annual Total Cash Change	86/86	8%	<b>-7</b> %	0%	6%	17%	29%
Organization Cars Monthly Expenses	74/77	700	450	560	670	780	950
	NoE/NoO	The Fred	quency				
Organization Car %	85/85		%				
Unlimited Organization Car Expenses	11/11	139	%				

NB! The salary numbers in the table are fictious.



### Salaries of chairmen of executive boards by level

### **Level descriptions**

### **Top Executives**

CEO, Managing Director, General Director

- Manages an organization/several organizations/business line/several business lines
- Develops and/or implements strategy of the organization
- Supervises the development of the organization's market
- Is responsible for the budget of the organization
- Monitors the development of the organization operation plan
- Represents the organization in negotiations with the major cooperation partners
- Represents the opinion of the organization in the society and mass media
- May represent the opinion of the sector

Positions in this job family are divided into nine levels. Three major dimensions are used to determine an appropriate level:

- (1) number of employees
- (2) average net sales/turnover/assets covered by the position
- (3) scope of an organization manager's responsibilities
  - Scope level A. Responsible for single country
  - Scope level B. Responsible for multiple countries



### Organizations (by turnover, millions EUR)

	Lev	el	I	Ш	III	IV	V	VI	VII	VIII	IX
No. of empl.	Poin	ts	427	492	566	651	750	863	992	1131	1300
up to	А			< 10	10 <						
25	В			< 1,5	1,5 – 10	10 <					
06 50	А				< 3	3 – 30	30 <				
26 - 50	В	EUR				< 3	3 – 30	30 <			
51 050	А	ss m				< 3	3 – 60	60 <			
51 - 250	В	Sale					< 3	3 – 60	60 <		
251 -	А	Turnover / Net Sales m EUR					< 10	10 – 120	120 <		
500	В	nover						< 10	10 – 120	120 <	
501 - 1500	A & B	Tur							< 30	30 – 240	240 <
over 1500	A & B									< 120	120 <



### Salaries of members of executive boards by level

### **Level descriptions**

### **BOARD MEMBERS**

### **Board Member**

- Responsible for a certain area/-as of organization's operations
- Ensures the achievement of the strategic targets of the organization
- Controls budget of a certain area/-as of organization's operations
- Has a joint responsibility of organization's overall operations

Classification is carried out according to the number of the employees in the organization and in the function as well as according to the strategic importance of the function. Approximate scale of the managed functions:

- "Main function" main strategic function of the organization. For example, manufacturing function in manufacturing organization, customer service function in customer service organization, sales function in sales organization.
- "Large function" particularly important function of the organization, but not the main one. For example, financial analysis and planning function, risk management function in financial organization.

Positions of this job family are divided into eight levels. Three major dimensions are used to determine an appropriate level:

- (1) number of employees
- (2) average net sales/turnover/assets covered by the position
- (3) scope of an organization manager's responsibilities
  - Scope level A. Responsible for single country
  - Scope level B. Responsible for multiple countries



### Organizations (by turnover, millions EUR)

		Level	1	Ш	Ш	IV	V	VI	VII	VIII
No. of empl.	Turnover, mln. EUR *	Points	427	492	566	651	750	863	992	1131
	- 10	Α	main							
up to 25	< 10	В		main						
	7 70	Α	large	main						
26 - 50 3 - 30	В		large	main						
51 050	7 (0	Α		large		main				
51 - 250	3 - 60	В			large		main			
051 500	10 - 120	Α				large	main			
251 - 500	10 - 120	В					large	main		
501 1500	70 2/0	Α					large		main	
501 - 1500   30 - 2	30 - 240	В						large	main	
1501	120 <	Α							large	main
1501+ 120	120 <	В							large	main

<sup>\*</sup> In case if turnover is smaller than typical, choose one level back; in case turnover is higher than typical, choose one level forward (except for organizations with up to 25 or over 1500 employees)



### **APPENDIX A - Terms**

Top executive Chairperson of an executive board, member of an executive board, managing director.

Chairman of an executive board/ managing director/manager. An Chairmen of an executive running the daily operations of the organization. The survey executive board does not include the executives who are also major shareholders or sole owners of the same organization.

Member of an executive board of an organization. In many Member of an organizations, the members of the executive board often fill in the daily executive board tasks of some area manager, e.g. financial executive, production manager, etc.

Monthly base salary in gross amounts. The monthly base salary is the fixed salary stipulated in the employment contract comprising regular Monthly base additional payments for education, tenure, and expertise. The monthly salary base salary is exclusive of night and overtime work, holiday pay, incentives, bonuses, and guaranteed additional premiums. Monthly board member remuneration is also included here.

Annual base salary Monthly total cash \* 12 + guaranteed allowances.

## **Short-term**

Variable (not guaranteed) pay paid out during period 01.10.2023-30.09.2024. Depends on individual, team or organization performance Incentives that is paid on a monthly, quarterly, semi-annual or annual basis. Goals are clearly set and known for the employee. Variable pay is paid if the tasks are achieved or the performance has been even better

# Long-term

Variable (not guaranteed) pay paid out during period 01.10.2023-30.09.2024 (earned from previous periods). Depends on individual, team Incentives or organization performance that is paid on the basis of more than once a year. Goals are clearly set and known to the employee. Variable pay is paid if the tasks are achieved or the performance has been even better.

Annual total cash Annual base salary + sales bonuses + short- and long-term incentives.

Arithmetic weighted average calculated by adding up all respective Average numerical values (e.g., salaries) and dividing the sum by the number of respective values.

90% 90% of the salaries are lower than the presented value.

75% 75% of the salaries are lower than the presented value.

The central value in a set of values (e.g., salaries) sorted by value from the Median highest to the lowest.

25% 25% of the salaries are lower than the presented value.

10% 10% of the salaries are lower than the presented value.



The car provided to the top executive by the organization to be used for Company car private purposes at least to some extent. If the car is used exclusively during working hours, it is not a benefit.

Price of the company car

The buying price of the company car (with VAT)

**Total monthly** 

costs of the Leasing costs, fuel, maintenance, insurance, etc. company car

mandatory social tax.

### Sum insured

The maximum disbursement agreed in the insurance contract to which extent the insurer is to compensate for the damages in case of the insured event OR - in the case of life insurance - which the insurer is to pay in full to the agreed person upon the due term.

In the case of accident insurance, the insurer is to pay the agreed Accident insurance amount of money following the accident. The insurance settlement is paid in the case of death, bodily harm, or proprietary damages.

### Life insurance

With life insurance, the insurer is to pay the contractual sums upon the arrival of the certain age, the marriage, or birth of a child to the insured individual or in the case of the insured death risk to the beneficiary, in one instalment or regular payments.

Upon the insured event, the insured person is paid to cover health expenses within the limit stipulated in the contract. This includes GP Health insurance services, in-patient care, specialized medical care, dental care. This is an (voluntary) additional and voluntary health insurance, not the constitutional health insurance paid by the health insurance fund and funded by the

### Retirement insurance/fund

Type of insurance where capital is collected for retirement and for which payments shall be made at the arrival of the agreed age or upon the insured individual becoming disabled.



# **APPENDIX B - The List of Participating Organizations**

- 1. 1stdibs.com Lithuania UAB
- 2. ACE Logistics UAB
- 3. Achema AB
- 4. Achema Gas Trade UAB
- 5. Achempak UAB
- 6. Adeo Web UAB
- 7. Adroiti UAB
- 8. Agmis UAB
- 9. Agrochema UAB
- 10. AKVATERA LT UAB
- 11. Alkesta UAB
- 12. All Media Lithuania UAB
- 13. Alter Domus Lithuania UAB
- 14. AMBER DISTRIBUTION LITHUANIA UAB
- 15. Antalis UAB
- 16. Aon Baltic UADBB
- AOP Orphan Pharmaceuticals GmbH atstovybė Baltijos šalims
- 18. APL Fresh Food UAB
- 19. APL RESTAURANTS AKR UAB
- 20. AS Inbank filialas
- 21. ASHBURN International UAB
- 22. AstraZeneca Lietuva UAB
- 23. Autobrava Motors UAB
- 24. Avitela Trade UAB
- 25. Avitelos prekyba UAB
- 26. Axioma Metering UAB
- 27. Axioma Trade UAB
- 28. BAA Training UAB
- 29. Baltic Amadeus UAB
- 30. Berlin Chemie Menarini Baltic UAB
- 31. Betono centras UAB
- 32. Betono Mozaika UAB

- 33. Bidfood Lietuva UAB
- 34. Bigbank AS filialas
- 35. Blue Solutions UAB
- 36. BOD Group UAB
- 37. BOD Lenses UAB
- 38. Bonava Lietuva UAB
- 39. BTA Baltic Insurance Company AAS filialas Lietuvoje
- 40. Budrus sakalas UAB
- 41. cargoGO Logistics UAB
- 42. Caverion Lietuva UAB
- 43. Centric IT Solutions Lithuania UAB
- 44. Centrinis Klaipėdos terminalas UAB
- 45. CGI Lithuania UAB
- 46. Circle K Lietuva UAB
- 47. Citadele Leasing SIA Lietuvos filialas
- 48. City Service Cleaning UAB
- 49. City Service Engineering UAB
- 50. City Service SE
- 51. Concretus group UAB
- 52. ConnectPay UAB
- 53. Continental Automotive Lithuania UAB
- 54. COWI Lietuva UAB
- 55. Creditinfo Lietuva UAB
- 56. Danske Bank AS Lietuvos filialas
- 57. DAW Lietuva UAB
- 58. Decathlon Lietuva UAB
- 59. DHL Lietuva (Express)
- 60. DocLogix UAB
- 61. Dojus agro UAB
- 62. Dojus agro UAB Lietuvos filialas
- 63. DOJUS rental UAB
- 64. Draudimo brokerių aljansas UADBB



- 65. DriveWealth Lithuania UAB
- 66. DS Smith Packaging Lithuania UAB
- 67. Dubingiai UAB
- 68. EGIS Pharmaceuticals PLC atstovybė
- 69. Eglės sanatorija UAB
- 70. Ekspla UAB
- 71. Elektrobalt UAB
- 72. ELEKTRUM LIETUVA UAB
- 73. Emtoservis UAB
- 74. Enefit Green UAB
- 75. Enefit UAB
- 76. Entafarma UAB
- 77. EPSO-G UAB
- 78. Etronika UAB
- 79. EUROAPOTHECA UAB
- 80. Eurovia Lietuva AB
- 81. Exacaster UAB
- 82. Fazer Lietuva UAB
- 83. Fegda grupė UAB
- 84. Fegda UAB
- 85. Felit UAB
- 86. Filter UAB
- 87. Finansy bitė UAB
- 88. Finansų bitė verslui UAB
- 89. Fischer International UAB
- 90. Fitek Lithuania UAB
- 91. Gaschema UAB
- 92. Geležinkelio tiesimo centras UAB
- 93. GF bankas UAB
- 94. Gjensidige ADB
- 95. GL Pharma Vilnius UAB
- 96. GO Vilnius VšJ
- 97. Grand SPA Lietuva UAB
- 98. Greituolis UAB
- 99. Gren Akmenė UAB
- 100. Gren Joniškis UAB
- 101. Gren Klaipėda UAB

- 102. Gren Lietuva UAB
- 103. Gren Švenčionys UAB
- 104. Gren Trakai UAB
- 105. Guru Pay UAB
- 106. HISK AB
- 107. If P&C Insurance AS filialas
- 108. Ignalinos kredito unija
- 109. Ignitis UAB
- 110. YIT Lietuva UAB
- 111. ILTE UAB
- 112. Inchcape Auto UAB
- 113. INHUS Construction UAB
- 114. INHUS Group UAB
- 115. INHUS Prefab UAB
- 116. INHUS UAB
- 117. Insoft UAB
- 118. Integris UAB
- 119. Intelligent Communications UAB
- 120. Inter Cars Lietuva UAB
- 121. Interactio UAB
- 122.Iremas UAB
- 123.ITAB Lithuania AB
- 124. Iterato UAB
- 125. Jungtinė centrinė kredito unija
- 126.Jupiter Bach Lietuva UAB
- 127. Kaišiadorių paukštynas AB
- 128. Kalnapilio Tauro grupė UAB
- 129.Kauno arena UAB
- 130. Kauno grūdai AB
- 131. Kauno technologijos universitetas
- 132.Kauno tiltai AB
- 133. Kelių priežiūra AB
- 134. KIKA GROUP UAB
- 135.KIKA LT UAB
- 136.Kika service centre UAB
- 137.Kilo grupė UAB
- 138. Klaipėdos jūrų krovinių kompanija AB



139. Klaipėdos laivų remontas UAB 174. Omniva LT UAB 140. Klaipėdos pilies uostas UAB 175. Optomenas UAB 141. Knauf UAB 176. Orbio world UAB 142. Koncernas Achemos grupė UAB 177.Ovoko UAB 143. Kotryna Group UAB 178. Peikko Lietuva UAB 144. Kurana UAB 179. Penkių kontinentų komunikacijų centras 145. Lidl Lietuva UAB **UAB** 180. PERI UAB 146. Lietuvos geležinkeliai AB 181. Pet City klinika UAB 147. Lietuvos nacionalinis radijas ir televizija VŠI 182. Pfizer Luxembourg SARL filialas 183. PHILIP MORRIS BALTIC UAB 148. Likmerė UAB 149. LTG Cargo AB Administracija 150. LTG Infra AB 184. Planas Chuliganas UAB 185. Present Connection UAB 151. LTG Kompetencijų centras UAB 186. Prie Nevėžio UAB 152.LTG Link UAB 187. Raseinių kredito unija 153.LTP Texdan UAB 154. Magnum Medical UAB 188. Renerga UAB 155. Magnum Veterinarija UAB 189. RETAL Baltic Films UAB 190. RETAL Lithuania UAB 156. Malkų įlankos terminalas UAB 191. Rimi Lietuva UAB 157.Maneuver LT UAB 158. Mano Bankas AB 192.Rocket Software Lithuania UAB 159.Mano Būstas UAB 193.Roquette Amilina UAB 160. Mars Lietuva UAB 194. Ruptela UAB 161. Marsh Lietuva UADBB 195. Santa Monica Networks UAB 162.Medochemie Lithuania UAB 196. Sapiens Lithuania UAB 197. Saulės grąža UAB 163. Metasite Business Solutions UAB 198. Scania Lietuva UAB 164. Mokesčių srautas UAB 199. Schindler-liftas UAB 165. Nacionalinis bilietų platintojas UAB 200. SEB bankas AB 166. NEO Finance AB 167. NEO Group UAB 201. Serviso kontraktų centras UAB 202. Siemens Mobility Oy Lietuvos filialas 168. Norway Registers Development AS Lietuvos filialas 203. SIROMED PHARMA UAB 169. Novian pro UAB 204. Skogran UAB 170. Novian systems UAB 205. SmartPosti UAB

206. Softera Baltic UAB

207. Soli Tek Cells UAB

208. Soli Tek R&D UAB

171. Novo Nordisk Pharma UAB

172.NRD Systems UAB

173.OBDeleven UAB



- 209. Solitekas LT UAB 237. UMP technika UAB 210. Sportai UAB 238. Unifiedpost UAB 211. SRP projektas UAB 239. Universalūs medžio produktai UAB 212.STADA Baltics UAB 240. Unlimited Carrier UAB 213.STEVILA Lietuvos ir Vokietijos UAB 241. Užmojai su garantijomis UAB 214. Stora Enso Packaging UAB 242. Užstato sistemos administratorius VšĮ 215.Storent UAB 243. Veho Lietuva UAB 216.StrongPoint UAB 244. Venipak Lietuva UAB 217.Svenheim UAB 245. Via Lietuva AB 246. Viada LT UAB 218. Swedbank AB 247. Vilandra UAB 219.Swedbank Baltics 220. Švyturys - Utenos alus UAB 248. Vilniaus Aidai UAB 221.Tamro UAB 249. Vilniaus apšvietimas UAB 222. Tarptautinės logistikos centras UAB 250. Vilniaus baldai AB 223. Telesoftas UAB 251. Vilniaus Degtinė UAB 224. Telia Global Services Lithuania UAB 252. Vilniaus pakuotė UAB 225. Telia Lietuva AB 253. Vilniaus paukštynas AB 226. Tęstinių mokymų centras UAB 254. Vilniaus universitetas 227. Teva Baltics UAB 255. Viltechmeda UAB 228. TG LAB UAB 256. Vita Baltic International UAB 229. Thermo Fisher Scientific Baltics UAB 257. voestalpine Railway Systems Lietuva UAB 230. Tilsta UAB 258. Volfas Engelman AB 231.Toksika UAB 259. Wargaming Vilnius UAB 232. Transachema UAB
- 260. Wilo Lietuva UAB 233. TRANSCOM WORLDWIDE VILNIUS UAB 261.Zanavykų bankelis kredito unija 234. Travel Retail Vilnius UAB
- 262. Zenitechas UAB 235. Turto bankas VI
- 263. ZIGO Tech UAB 236. Ukmergės gelžbetonis UAB



Entertainment (1)

# **APPENDIX C - The List of Participating Organizations by Business Sectors**

Business Services (11)	
Business Services (II)	Blue Solutions UAB Concretus group UAB EUROAPOTHECA UAB INHUS Group UAB Kauno arena UAB Kika service centre UAB Klaipėdos laivų remontas UAB Klaipėdos pilies uostas UAB LTG Kompetencijų centras UAB Planas Chuliganas UAB TRANSCOM WORLDWIDE VILNIUS UAB
Construction (15)	TRANSCOM WORLDWIDE VILNIUS DAB
Construction (15)	Bonava Lietuva UAB Caverion Lietuva UAB DAW Lietuva UAB Eurovia Lietuva AB Fegda grupė UAB Fegda UAB HISK AB YIT Lietuva UAB INHUS Construction UAB INHUS UAB Kauno tiltai AB PERI UAB SRP projektas UAB Tilsta UAB Vilniaus apšvietimas UAB
Education (5)	
	BAA Training UAB Kauno technologijos universitetas Mokesčių srautas UAB Tęstinių mokymų centras UAB Vilniaus universitetas
Energy (14)	A charge Cos Trade LIAD
	Achema Gas Trade UAB ELEKTRUM LIETUVA UAB Enefit Green UAB Enefit UAB EPSO-G UAB Gren Akmenė UAB Gren Joniškis UAB Gren Klaipėda UAB Gren Lietuva UAB Gren Švenčionys UAB Gren Trakai UAB Ignitis UAB Renerga UAB Saulės grąža UAB



### Finance and insurance (31)

Alter Domus Lithuania UAB

Aon Baltic UADBB

AS Inbank filialas

Bigbank AS filialas

BTA Baltic Insurance Company AAS filialas Lietuvoje

Citadele Leasing SIA Lietuvos filialas

ConnectPay UAB

Creditinfo Lietuva UAB

Danske Bank AS Lietuvos filialas

Draudimo brokerių aljansas UADBB

DriveWealth Lithuania UAB

Finansų bitė UAB

Finansų bitė verslui UAB

Fitek Lithuania UAB

GF bankas UAB

Gjensidige ADB

Guru Pay UAB

If P&C Insurance AS filialas

Ignalinos kredito unija

**ILTE UAB** 

Jungtinė centrinė kredito unija

Maneuver LT UAB

Mano Bankas AB

Marsh Lietuva UADBB

**NEO Finance AB** 

Raseinių kredito unija

SEB bankas AB

Swedbank AB

Swedbank Baltics

Unifiedpost UAB

Zanavykų bankelis kredito unija

### Infrastructure (5)

Alkesta UAB

Geležinkelio tiesimo centras UAB

Kelių priežiūra AB

LTG Infra AB

Via Lietuva AB

### IT and telecommunication (41)

1stdibs.com Lithuania UAB

Adeo Web UAB

Adroiti UAB

Agmis UAB

ASHBURN International UAB

Baltic Amadeus UAB

Centric IT Solutions Lithuania UAB

CGI Lithuania UAB

DocLogix UAB

Etronika UAB

**Exacaster UAB** 

Greituolis UAB

Insoft UAB

Integris UAB

Intelligent Communications UAB

Interactio UAB

Iterato UAB Kilo grupė UAB

Metasite Business Solutions UAB

Norway Registers Development AS Lietuvos filialas

Novian pro UAB

Novian systems UAB

NRD Systems UAB

**OBDeleven UAB** 

Orbio world UAB

Ovoko UAB

Penkių kontinentų komunikacijų centras UAB

Present Connection UAB

Rocket Software Lithuania UAB

Ruptela UAB

Santa Monica Networks UAB

Sapiens Lithuania UAB

Softera Baltic UAB

Sportai UAB

StrongPoint UAB

Telesoftas UAB

Telia Global Services Lithuania UAB

Telia Lietuva AB

TG LAB UAB

Wargaming Vilnius UAB

Zenitechas UAB

### Media (2)

All Media Lithuania UAB

Lietuvos nacionalinis radijas ir televizija VŠĮ

### Production (54)

Achema AB

Achempak UAB

AKVATERA LT UAB

Axioma Metering UAB

Axioma Trade UAB

Betono centras UAB

Betono Mozaika UAB

**BOD Group UAB** 

**BOD Lenses UAB** 

Continental Automotive Lithuania UAB

DS Smith Packaging Lithuania UAB

Ekspla UAB

Fischer International UAB

Gaschema UAB

**INHUS Prefab UAB** 

Iremas UAB

ITAB Lithuania AB

Jupiter Bach Lietuva UAB

Kaišiadorių paukštynas AB

Kalnapilio - Tauro grupė UAB

Kauno grūdai AB

Knauf UAB

Kurana UAB

Likmerė UAB

LTP Texdan UAB

NEO Group UAB

Optomenas UAB

Peikko Lietuva UAB

Prie Nevėžio UAB

RETAL Baltic Films UAB

RETAL Lithuania UAB



Roquette Amilina UAB

Skogran UAB

Soli Tek Cells UAB

Soli Tek R&D UAB

Solitekas LT UAB

STEVILA Lietuvos ir Vokietijos UAB

Stora Enso Packaging UAB

Svenheim UAB

Švyturys - Utenos alus UAB

Thermo Fisher Scientific Baltics UAB

Ukmergės gelžbetonis UAB

UMP technika UAB

Universalūs medžio produktai UAB

Užmojai su garantijomis UAB

Vilniaus baldai AB

Vilniaus Degtinė UAB

Vilniaus pakuotė UAB

Vilniaus paukštynas AB

Viltechmeda UAB

Vita Baltic International UAB

voestalpine Railway Systems Lietuva UAB

Volfas Engelman AB

ZIGO Tech UAB

### Public Sector (1)

### GO Vilnius VšĮ

### Real estate management (1)

### Turto bankas VĮ

### Sales (45)

Agrochema UAB

AMBER DISTRIBUTION LITHUANIA UAB

Antalis UAB

AOP Orphan Pharmaceuticals GmbH atstovybė Baltijos šalims

AstraZeneca Lietuva UAB

Autobrava Motors UAB

Avitela Trade UAB

Avitelos prekyba UAB

Berlin Chemie Menarini Baltic UAB

Bidfood Lietuva UAB

Circle K Lietuva UAB

Decathlon Lietuva UAB

Dojus agro UAB

Dojus agro UAB Lietuvos filialas

Dubingiai UAB

EGIS Pharmaceuticals PLC atstovybė

Elektrobalt UAB

Entafarma UAB

Fazer Lietuva UAB

Felit UAB

GL Pharma Vilnius UAB

Inchcape Auto UAB

Inter Cars Lietuva UAB

KIKA GROUP UAB

KIKA LT UAB

Kotryna Group UAB

Lidl Lietuva UAB

Magnum Medical UAB

Magnum Veterinarija UAB

Mars Lietuva UAB

Medochemie Lithuania UAB

Novo Nordisk Pharma UAB

Pfizer Luxembourg SARL filialas

Rimi Lietuva UAB

Scania Lietuva UAB

SIROMED PHARMA UAB

STADA Baltics UAB

Tamro UAB

Teva Baltics UAB

Travel Retail Vilnius UAB

Veho Lietuva UAB

Viada LT UAB

Vilandra UAB

Vilniaus Aidai UAB

Wilo Lietuva UAB

### Services (18)

APL Fresh Food UAB

APL RESTAURANTS AKR UAB

Budrus sakalas UAB

City Service Cleaning UAB

City Service Engineering UAB

City Service SE

DOJUS rental UAB

Eglės sanatorija UAB

Emtoservis UAB

Filter UAB

Grand SPA Lietuva UAB

Mano Būstas UAB

PHILIP MORRIS BALTIC UAB Administracija

Schindler-liftas UAB

Serviso kontraktų centras UAB

Storent UAB

Toksika UAB

Užstato sistemos administratorius VšĮ

### Transport and logistics (16)

**ACE Logistics UAB** 

cargoGO Logistics UAB

Centrinis Klaipėdos terminalas UAB

DHL Lietuva (Express)

Klaipėdos jūrų krovinių kompanija AB

Lietuvos geležinkeliai AB

LTG Cargo AB

LTG Link UAB

Malkų įlankos terminalas UAB

Omniva LT UAB

Siemens Mobility Oy Lietuvos filialas

SmartPosti UAB

Tarptautinės logistikos centras UAB

Transachema UAB Unlimited Carrier UAB Venipak Lietuva UAB

### Other (3)

COWI Lietuva UAB

Koncernas Achemos grupė UAB

Pet City klinika UAB

# **Figure Baltic Advisory**

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